# Wellington Regional council pre election report 2022, Chief Executive, Nigel Corry

Summarised from 64 pages

The Wellington Region is home to approximately 547,0001 people living within the Region's 8,111km2 boundary.

Wellington is our most populated city, however over 50 percent of the population lives outside of the capital in cities and smaller towns. Most of our Region (approximately 80 percent) is non-urban environment, consisting of 320km of river and waterways and a coastal marine area of 7,867km2 with almost 500km of coastline.

| Kāpiti Coast: 58,000    | 58,000  |
|-------------------------|---------|
| Porirua: 61.900         | 61,900  |
| Wellington: 217,000     | 217,000 |
| Lower Hutt: 112,800     | 112,800 |
| Upper Hutt: 47,500      | 47,500  |
| South Wairarapa: 11,650 | 11,650  |
| Carterton: 10050        | 10,050  |
| Masterton: 28,000       | 28,000  |

- We protect 43,000 ha of Key Native Ecosystems, so our native plants and animals can thrive.
- We process and monitor resource consents to ensure the safety of our community and environment.
- We continually remove dangerous pest plants and animals
- We've invested millions of dollars into protecting flood-prone areas like Wairarapa and Lower Hutt
- We test the water quality in your area, so you know where it's safe to swim
- We manage and maintain over 33,00 hectares of Regional Parks and a further 16,000 hectares of Water Collection Area We partner with Waka Kotahi, KiwiRail and territorial authorities to deliver public transport services across the region planning and funding over 250 public and school routes, five train lines, four harbour ferry stops and a total mobility service.

We are responsible for designing public transport network routes and managing the delivery of services with our bus, rail, and ferry operators. We also manage and maintain the railway stations, bus stop signage and Park & Ride facilities.

We have a strong focus on decarbonisation with 98 electric buses added to our public transport fleet in August 2021, and the target decarbonising our core bus routes by 2030. We partner across the Region

Our Mana Whenua entity partners are:

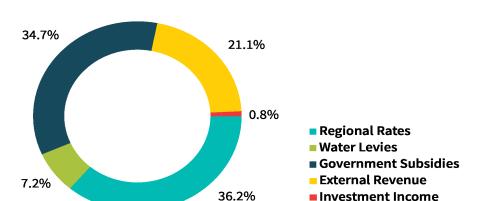
Ātiawa ki Whakarongotai Charitable Trust, Ngā Hapū ō Ōtaki, Ngāti Kahungunu ki Wairarapa Charitable Trust, Port Nicholson Block Settlement Trust, Rangitāne o Wairarapa Inc, Te Rūnanga o Toa Rangatira Inc

#### Revenue

We fund our activities through a range of sources. The way in which activities are funded is set out in our Revenue and Financing Policy.

Funding Sources

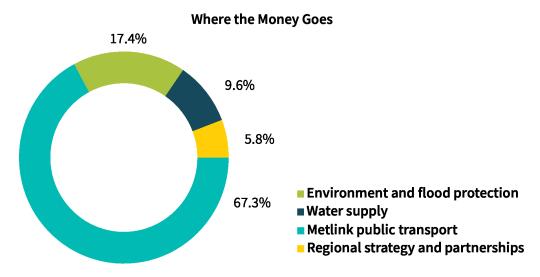
■ Investment Income



10-year average from 2021-31 LTP

## **Operating Expenditure**

The total operating expenditure over the 2021-31 LTP period is forecast to be \$5.8 billion.

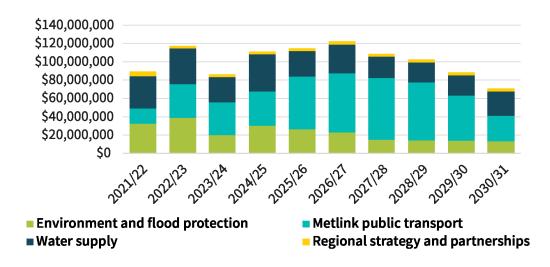


10-year average from 2021-31 LTP

### **Capital Expenditure**

A capital expenditure programme of \$1 billion has been developed for the 10 years of the 2021-31 LTP.

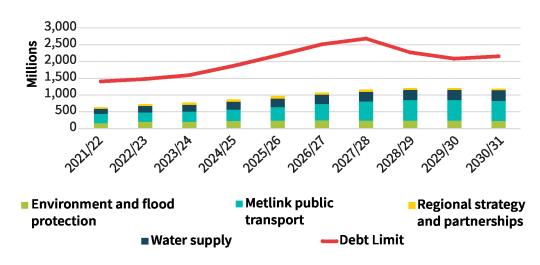
2021-31 Long Term Plan Capital Expenditure by Activity Group



#### Debt

Debt is projected to grow by \$497 million over 2021-31 LTP period but stays well below debt limits

## Borrowings profile by activity group



Credit Rating/Green Loans



Greater Wellington was granted the \$227 million in green loans for RiverLink, allowing for reduced interest rates on borrowings for this project.

## **Review of the Public Transport Operating Model (PTOM)**

The Ministry of Transport is leading a cross-industry initiative to replace the existing Public Transport Operating Model (PTOM). This has potential to make a huge shift in how Greater Wellington designs, operates and owns assets associated with the running of our public transport network in the future. The existing PTOM is predominantly commercially focused, whereas key principles of the proposed new replacement framework aim to define a successful public transport network with a broader range of quality measures, such as labour conditions, sustainability, quality of service, procurement flexibility, and effective use of central government subsidies.

The proposed new framework is going to Cabinet in June/July 2022. If it passes, Greater Wellington will be heavily involved in providing input to the new framework over the coming year and will begin forming a long-term view as to what it could mean for our bus services going forward.

#### **Three Waters Reform**

The Three Waters Reform Programme aims to ensure New Zealand's three waters (drinking water, wastewater, and stormwater) infrastructure and services are fit for purpose and more affordable.

#### The Future for Local Government Review

In 2021 a Panel was established to determine how local government should change over the next 30 years to better support community wellbeing .. The final report and recommendations will be delivered in April 2023.

#### **Electrification of the bus fleet**

This project directly contributes to our target of being carbon neutral by 2030 and climate positive by 2035. It is also in line with central government policy of no new diesel buses purchased after 2025 and full electrification of public transport bus fleets by 2035.

Budget: Greater Wellington has allocated \$300 million over the ten years of the 2021-31 LTP.

Progress so far: As of 2022 our Regional bus fleet has approximately 450 vehicles, comprised of mainly diesel vehicles ... 72 EVs are in service with more on order for delivery. We expect 102 EV in operation by the end of the 2022/23 financial year and a further 14 EV in the 2023/24 financial year

Project overview: The current passenger rail service between Masterton and Wellington (operated by Metlink), and between Palmerston North and Wellington (operated by KiwiRail under the Tranz Scenic Capital Connection brand), are run using rolling stock that is approaching 50 years old, and is nearing end of life. The objective of this project is to replace the life expired assets and provide an improved service frequency and capacity to increase mode shift from private vehicles to public transport. The preferred solution includes the provision of 22 four car tri-mode units and supporting infrastructure. This will double the peak services per week on the Wairarapa Line and quadruple the peak services on the Manawatū Line.

Progress so far: The Detailed Business Case has been completed, and funding support obtained from Waka Kotahi. However, additional central government funding support has not been forthcoming.

# Let's Get Wellington Moving

Project overview: Let's Get Wellington Moving (LGWM) is working with the people of Wellington to develop a transport system in the city that supports the city's growth while making it safer and easier to get around.

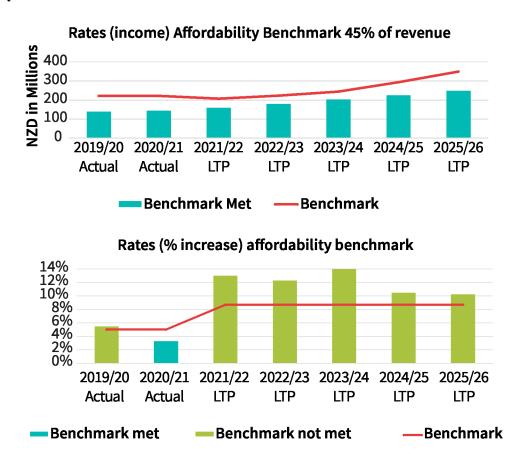
Budget: Greater Wellington has allocated \$295 million for years 2023-31 of the 2021-31 LTP.

#### **Funding benchmarks:**

- Total rates revenue will comprise up to 45 percent of Greater Wellington's annual revenue requirements.
- The average annual Regional Rates increase per average ratepayer affordability benchmark is \$100 per annum. We are planning to stay below 45 percent of revenue coming from rates for the 10 years of the 2021-31 LTP. The average annual Regional Rates increase per average ratepayer, over the ten years of the 2021-31 LTP, is

\$76.50. The planned Regional Rates increase for 2023/24, 2026/27 and 2027/28 exceeds the \$100 ratepayer affordability benchmark slightly.

As part of the 2021-31 LTP we set to have an average rate increase over the 10 years of 8.7 percent. This was the benchmark set for the below graph for each individual year. The benchmark has been breached in the LTP years as rates increases are expected to be higher in the early years due to large capital programs and new initiatives while later years fall under the benchmark achieving the 8.7 percent average increase over the 10 years.



#### **Debt Limits**

- Debt servicing benchmark is a measure to ensure borrowing cost are funded by a significant portion of revenue.
- Debt affordability benchmark is a measure to ensure that debt levels and repayment amounts stay affordable to Greater Wellington.

Total Council Financial Statements Prospective Funding Impact Statements For the year ending 30 June

|  | 2019/20<br>Actual | 2020/21<br>Actual | 2021/22<br>Forecast | 2022/23<br>Annual Plan | 2023/24<br>LTP | 2024/25<br>LTP | 2025/26<br>LTP |
|--|-------------------|-------------------|---------------------|------------------------|----------------|----------------|----------------|
|  | \$000s            | \$000s            | \$000s              | \$000s                 | \$000s         | \$000s         | \$000s         |
| Sources of operating funding                       |                   |                   |                     |                        |                |                |                |
| General rates                                      | 52,711            | 49,835            | 63,115              | 73,338                 | 74,482         | 83,408         | 86,349         |
| Targeted rates                                     | 86,140            | 93,521            | 98,541              | 106,837                | 131,833        | 144,761        | 164,935        |
| Subsidies and grants for operating purposes        | 150,204           | 125,049           | 100,861             | 112,784                | 120,729        | 123,100        | 129,644        |
| Interest and dividends from investments            | 7,202             | 17,140            | 6,523               | 5,950                  | 5,218          | 5,484          | 5,748          |
| Fees, charges, and targeted rates for water supply | 75,023            | 82,134            | 66,235              | 109,431                | 111,056        | 117,288        | 123,935        |
| Fines, infringement fees, and other receipts       | 59,865            | 64,801            | 62,754              | 63,926                 | 65,314         | 67,037         | 69,521         |
| Total operating funding                            | 431,145           | 432,480           | 398,029             | 472,266                | 508,632        | 541,078        | 580,132        |
| Applications of operating funding                  |                   |                   |                     |                        |                |                |                |
| Payments to staff and suppliers                    | 386,708           | 384,689           | 397,100             | 456,211                | 468,419        | 461,878        | 482,503        |
| Finance costs                                      | 22,369            | 21,314            | 23,452              | 22,769                 | 19,704         | 19,847         | 19,943         |
| Total applications of operating funding            | 409,077           | 406,003           | 420,552             | 478,980                | 488,123        | 481,725        | 502,446        |
| Operating surplus/(deficit)                        | 22,068            | 26,477            | (22,523)            | (6,714)                | 20,509         | 59,353         | 77,686         |
| Sources of Capital Funding                         |                   |                   |                     |                        |                |                |                |
| Subsidies and grants for capital expenditure       | 8,586             | -                 | 9,739               | 29,347                 | 35,252         | 110,765        | 195,021        |
| Increase / (decrease) in debt                      | 18,624            | 54,255            | 101,762             | 153,962                | 51,955         | 89,425         | 89,017         |
| Gross proceeds from asset sales                    | 1,944             | 315               | 434                 | 374                    | 7,768          | 328            | 379            |
| Total Sources of Capital Funding                   | 29,154            | 54,570            | 111,935             | 183,683                | 94,975         | 200,518        | 284,417        |

|                                       | 2019/20<br>Actual | 2020/21<br>Actual | 2021/22<br>Forecast | 2022/23<br>Annual Plan | 2023/24<br>LTP | 2024/25<br>LTP | 2025/26<br>LTP |
|---------------------------------------|-------------------|-------------------|---------------------|------------------------|----------------|----------------|----------------|
|                                       | \$000s            | \$000s            | \$000s              | \$000s                 | \$000s         | \$000s         | \$000s         |
| Applications of Capital Funding       |                   |                   |                     |                        |                |                |                |
| Capital expenditure                   |                   |                   |                     |                        |                |                |                |
| - to meet additional demand           | 4,136             | 1,345             | -                   | -                      | 222            | 24,720         | 41,284         |
| - to improve the level of service     | 19,224            | 13,950            | 32,669              | 77,432                 | 40,183         | 39,794         | 39,028         |
| - to replace existing assets          | 15,393            | 23,375            | 32,550              | 81,365                 | 47,640         | 47,717         | 36,107         |
| Increase / (decrease) in investments  | 12,858            | 41,119            | (12,481)            | (7,091)                | 30,797         | 139,982        | 246,918        |
| Increase / (decrease) in reserves     | 389               | 1,259             | 36,674              | 25,263                 | (3,359)        | 7,658          | (1,234)        |
| Total Applications of Capital Funding | 51,222            | 81,048            | 89,412              | 176,969                | 115,483        | 259,871        | 362,103        |
| Surplus/(Deficit) of Capital Funding  | 22,068            | 26,478            | 22,523              | 6,714                  | (20,508)       | (59,353)       | (77,686)       |
| Funding Balance                       | -                 | (1)               | -                   | -                      | -              |                | -              |
| Depreciation on council assets        | 28,431            | 29,196            | 28,390              | 30,109                 | 36,969         | 38,963         | 42,704         |
| Water Supply Levy                     | 34,788            | 34,788            | 39,029              | 42,069                 | 45,609         | 47,891         | 50,315         |

# Total Council Financial Statements Prospective Balance Sheet For the year ending 30 June

| Non-current assets  |                               | 2019/20<br>Actual | 2020/21<br>Actual | 2021/22<br>Forecast | 2022/23<br>Annual<br>Plan | 2023/24<br>LTP | 2024/25<br>LTP | 2025/26<br>LTP |
|---|-------------------------------|-------------------|-------------------|---------------------|---------------------------|----------------|----------------|----------------|
| Cash and other equivalents         9,338         4,675         19,971         20,370         36,518         28,378           Investments (current)         83,114         157,452         95,721         97,894         30,931         31,271           Other current assets         92,845         57,718         52,175         53,218         100,878         101,359           Current assets         185,297         219,845         167,667         171,483         168,328         161,008           Investments (non-current)         71,016         20,465         63,307         70,306         124,076         127,215           Investment in subsidiary         286,295         302,695         320,885         339,149         366,558         502,300           Property, plant and equipment         1,264,179         1,277,433         1,425,521         1,576,059         1,626,601         1,704,192         1           Non-current assets         1,621,490         1,600,593         1,809,713         1,976,514         2,117,235         2,333,707         2           Total assets         1,806,787         1,820,438         1,977,579         2,147,997         2,285,563         2,494,715         2           Retained earnings         283,071         326,996  |                               | \$000s            | \$000s            | \$000s              | \$000s                    | \$000s         | \$000s         | \$000s         |
| Non-current   Sa,114   157,452   95,721   97,894   30,931   31,271  | Assets                        |                   |                   |                     |                           |                |                |                |
| Other current assets         92,845         57,718         52,175         53,218         100,878         101,359           Current assets         185,297         219,845         167,867         171,483         168,328         161,008           Investments (non-current)         71,016         20,465         63,307         70,306         124,076         127,215           Investment in subsidiary         286,295         302,695         320,885         339,149         366,558         502,300           Property, plant and equipment         1,264,179         1,277,433         1,425,521         1,567,059         1,626,601         1,704,192         1           Non-current assets         1,621,490         1,600,593         1,893,713         1,976,514         2,117,235         2,333,707         2           Total assets         1,806,787         1,820,438         1,977,579         2,147,997         2,285,563         2,494,715         2,           Ratepayer's Funds           Retained earnings         283,071         326,996         330,073         342,908         450,653         584,788           Other Reserves         820,067         811,001         913,775         91,667         935,819         948,032           Total ratepayers  | Cash and other equivalents    | 9,338             | 4,675             | 19,971              | 20,370                    | 36,518         | 28,378         | 30,447         |
| Current assets   185,297   219,845   167,867   171,483   168,328   161,008  | Investments (current)         | 83,114            | 157,452           | 95,721              | 97,894                    | 30,931         | 31,271         | 31,639         |
| Investments (non-current)   | Other current assets          | 92,845            | 57,718            | 52,175              | 53,218                    | 100,878        | 101,359        | 101,860        |
| Non-current   Insubsidiary   286,295   302,695   320,885   339,149   366,558   502,300   Property, plant and equipment   1,264,179   1,277,433   1,425,521   1,567,059   1,626,601   1,704,192   1   Non-current assets   1,621,490   1,600,593   1,809,713   1,976,514   2,117,235   2,333,707   2   2   2   2   2   2   2   2   2   | Current assets                | 185,297           | 219,845           | 167,867             | 171,483                   | 168,328        | 161,008        | 163,947        |
| Non-current   Insubsidiary   286,295   302,695   320,885   339,149   366,558   502,300   Property, plant and equipment   1,264,179   1,277,433   1,425,521   1,567,059   1,626,601   1,704,192   1   Non-current assets   1,621,490   1,600,593   1,809,713   1,976,514   2,117,235   2,333,707   2   2   2   2   2   2   2   2   2   |                               |                   |                   |                     |                           |                |                |                |
| Non-current assets  | Investments (non-current)     | 71,016            | 20,465            | 63,307              | 70,306                    | 124,076        | 127,215        | 130,564        |
| Non-current assets   1,621,490   1,600,593   1,809,713   1,976,514   2,117,235   2,333,707   2     Total assets   1,806,787   1,820,438   1,977,579   2,147,997   2,285,563   2,494,715   2,  | Investment in subsidiary      | 286,295           | 302,695           | 320,885             | 339,149                   | 366,558        | 502,300        | 744,702        |
| Total assets         1,806,787         1,820,438         1,977,579         2,147,997         2,285,563         2,494,715         2,           Ratepayer's Funds         Retained earnings         283,071         326,996         330,073         342,908         450,653         584,788         584,788         584,788         1,001         913,775         917,667         935,819         948,032         1,001         1,001         913,775         917,667         935,819         948,032         1,001         1,001         913,775         917,667         935,819         948,032         1,002         1,0   | Property, plant and equipment | 1,264,179         | 1,277,433         | 1,425,521           | 1,567,059                 | 1,626,601      | 1,704,192      | 1,777,587      |
| Ratepayer's Funds           Retained earnings         283,071         326,996         330,073         342,908         450,653         584,788           Other Reserves         820,067         811,001         913,775         917,667         935,819         948,032           Total ratepayers' funds         1,103,138         1,137,997         1,243,848         1,260,575         1,386,472         1,532,820         1,           Liabilities         Debt (current)         119,655         151,850         115,126         138,850         131,775         131,866         131,866         Other current liabilities         71,453         72,828         79,533         81,123         84,089         75,670         75,670         Current liabilities         191,108         224,678         194,659         219,973         215,864         207,536         207,536         207,536         115,864         207,536         207,536         200,575         200,075   | Non-current assets            | 1,621,490         | 1,600,593         | 1,809,713           | 1,976,514                 | 2,117,235      | 2,333,707      | 2,652,853      |
| Retained earnings         283,071         326,996         330,073         342,908         450,653         584,788           Other Reserves         820,067         811,001         913,775         917,667         935,819         948,032           Total ratepayers' funds         1,103,138         1,137,997         1,243,848         1,260,575         1,386,472         1,532,820         1,           Liabilities         Debt (current)         119,655         151,850         115,126         138,850         131,775         131,866         131,767         131,866         131,775         131,866         131  | Total assets                  | 1,806,787         | 1,820,438         | 1,977,579           | 2,147,997                 | 2,285,563      | 2,494,715      | 2,816,800      |
| Retained earnings         283,071         326,996         330,073         342,908         450,653         584,788           Other Reserves         820,067         811,001         913,775         917,667         935,819         948,032           Total ratepayers' funds         1,103,138         1,137,997         1,243,848         1,260,575         1,386,472         1,532,820         1,           Liabilities         Debt (current)         119,655         151,850         115,126         138,850         131,775         131,866         131,866           Other current liabilities         71,453         72,828         79,533         81,123         84,089         75,670           Current liabilities         191,108         224,678         194,659         219,973         215,864         207,536           Actual         Actual         Forecast         Annual Plan         LTP         LTP         LTP           Source         \$000s         \$000s         \$000s         \$000s         \$000s         \$000s           Debt (non-current)         484,496         431,312         514,346         644,585         652,874         734,550         8           Other non-current liabilities         28,045         26,451         24,727  | Patonavorie Eunde             |                   |                   |                     |                           |                |                |                |
| Other Reserves         820,067         811,001         913,775         917,667         935,819         948,032           Total ratepayers' funds         1,103,138         1,137,997         1,243,848         1,260,575         1,386,472         1,532,820         1,           Liabilities         Debt (current)         119,655         151,850         115,126         138,850         131,775         131,866         131,775         131,866         Other current liabilities         71,453         72,828         79,533         81,123         84,089         75,670         75,670         Current liabilities         191,108         224,678         194,659         219,973         215,864         207,536         207,536         200,7536   |                               | 202.071           | 326 006           | 330 073             | 342 008                   | 450 653        | 504 700        | 824,010        |
| Total ratepayers' funds         1,103,138         1,137,997         1,243,848         1,260,575         1,386,472         1,532,820         1,137,997         1,243,848         1,260,575         1,386,472         1,532,820         1,137,997         1,243,848         1,260,575         1,386,472         1,532,820         1,137,997         1,243,848         1,260,575         1,386,472         1,532,820         1,137,997         1,243,848         1,260,575         1,386,472         1,532,820         1,243,848         1,243,848         1,260,575         1,386,472         1,532,820         1,243,848 </td <td>•</td> <td></td> <td></td> <td>•</td> <td>,</td> <td>•</td> <td></td> <td>946,798</td> | •                             |                   |                   | •                   | ,                         | •              |                | 946,798        |
| Liabilities           Debt (current)         119,655         151,850         115,126         138,850         131,775         131,866           Other current liabilities         71,453         72,828         79,533         81,123         84,089         75,670           Current liabilities         191,108         224,678         194,659         219,973         215,864         207,536           Debt (non-current)         484,496         431,312         514,346         644,585         652,874         734,550         8           Non-current liabilities         512,541         457,763         529,073         667,449         683,226         754,359         8   |                               |                   |                   |                     |                           |                |                | 1,770,808      |
| Debt (current)         119,655         151,850         115,126         138,850         131,775         131,866           Other current liabilities         71,453         72,828         79,533         81,123         84,089         75,670           Current liabilities         191,108         224,678         194,659         219,973         215,864         207,536           2019/20 Actual         Actual Forecast Annual Plan         LTP LTP LTP LTP         LTP LTP         LTP LTP           \$000s         \$000s         \$000s         \$000s         \$000s         \$000s         \$000s           Debt (non-current)         484,496         431,312         514,346         644,585         652,874         734,550         800s           Other non-current liabilities         28,045         26,451         24,727         22,864         30,352         19,809           Non-current liabilities         512,541         457,763         529,073         667,449         683,226         754,359         68   | Total Tate payers Tarres      |                   |                   | 2,210,010           | 1,200,010                 | 2,500,112      | 1,002,020      | 2,110,000      |
| Other current liabilities         71,453         72,828         79,533         81,123         84,089         75,670           Current liabilities         191,108         224,678         194,659         219,973         215,864         207,536           2019/20 Actual Actual Forecast Annual Plan         LTP LTP         LTP LTP         LTP LTP         LTP LTP           \$000s         \$000s         \$000s         \$000s         \$000s         \$000s         \$000s         \$000s           Debt (non-current)         484,496         431,312         514,346         644,585         652,874         734,550         800s           Other non-current liabilities         28,045         26,451         24,727         22,864         30,352         19,809           Non-current liabilities         512,541         457,763         529,073         667,449         683,226         754,359         800s   | Liabilities                   |                   |                   |                     |                           |                |                |                |
| Z019/20 Actual Porecast Annual Plan         2019/20 Actual Support         2020/21 Porecast Annual Plan         2023/24 Plan         2024/25 Plan         2024/25 Plan         2000/21 Plan         2021/22 Plan         2023/24 Plan         2024/25 Plan         2024/25 Plan         2000/21 Plan         2000/21 Plan         2021/22 Plan         2023/24 Plan         2024/25 Plan         2000/21 Plan                          | Debt (current)                | 119,655           | 151,850           | 115,126             | 138,850                   | 131,775        | 131,866        | 106,962        |
| 2019/20 Actual         2020/21 Process         2021/22 Plan         2023/24 Plan         2024/25 Plan         2           \$000s   | Other current liabilities     | 71,453            | 72,828            | 79,533              | 81,123                    | 84,089         | 75,670         | 77,440         |
| Actual         Actual         Forecast         Annual Plan         LTP         LTP           \$000s   | Current liabilities           | 191,108           | 224,678           | 194,659             | 219,973                   | 215,864        | 207,536        | 184,402        |
| Plan           \$000s  |                               | •                 | •                 | •                   | •                         | •              | •              | 2025/26<br>LTP |
| Debt (non-current)       484,496       431,312       514,346       644,585       652,874       734,550       8         Other non-current liabilities       28,045       26,451       24,727       22,864       30,352       19,809         Non-current liabilities       512,541       457,763       529,073       667,449       683,226       754,359       8  |                               | Actual            | Actual            | Forecast            |                           | LIF            | LIF            |                |
| Other non-current liabilities         28,045         26,451         24,727         22,864         30,352         19,809           Non-current liabilities         512,541         457,763         529,073         667,449         683,226         754,359         8   |                               | \$000s            | \$000s            | \$000s              | \$000s                    | \$000s         | \$000s         | \$000s         |
| Other non-current liabilities         28,045         26,451         24,727         22,864         30,352         19,809           Non-current liabilities         512,541         457,763         529,073         667,449         683,226         754,359         8   | Debt (non-current)            | 484.496           | 431.312           | 514.346             | 644.585                   | 652.874        | 734.550        | 849,705        |
| Non-current liabilities 512,541 457,763 529,073 667,449 683,226 754,359 8   |                               | ,                 | •                 | •                   | •                         | ,              | •              | 11,884         |
|   |                               |                   |                   |                     | •                         | •              |                | 861,589        |
| Total liabilities 703,649 682,441 733,732 887,422 899.090 961.895 1.0   | Total liabilities             | 703,649           | 682,441           | 733,732             | 887,422                   | 899,090        | 961,895        | 1,045,991      |
|   |                               |                   | *                 | *                   | ·                         | •              | •              | 2,816,799      |